

Illinois Emergency Operations Plan

ESF-7 Resource Management and Logistics

Appendix X-1 Distribution

Illinois Emergency Management Agency and
Office of Homeland Security

September 23, 2026



Illinois Emergency Management Agency
and Office of Homeland Security



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Emergency Support Function (ESF) #7 Resource Management and Logistics
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 State of Illinois Managed Plan Emergency Support Function (ESF) #7 Appendix X-1 Distribution		
Title	ESF-7 Resource Management and Logistics Appendix X-1 Distribution	
Managing Division/Branch	Division of Operations	Strategic Planning – Inter-Agency Strategic Planning Cell (ISPC)
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Evaluated Against	1. Prior version, if applicable. 2. Federal statutes and regulations. 3. State statutes and administrative codes. 4. Federal, state, and IEMA-OHS policies and directives. 5. National Preparedness Goal 6. National Response Framework 7. NRF Emergency Support Function Annexes 8. FEMA Community Lifelines 9. National Disaster Recovery Framework (NDRF) 10. IEMA-OHS policies, plans, and common definitions list. 11. Corrective actions from After-Action Reports (AARs) and real-world events where this ESF was engaged.	
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State ESF-7, X-1 Coordinator	Support Agencies & Organizations
Illinois Emergency Management Agency and Office of Homeland Security (IEMA-OHS)	Illinois Commerce Commission (ICC) Illinois Department of Central Management Services (CMS)
Primary State Agencies & Organizations	Illinois Department of Corrections (IDOC) Illinois Department of Revenue (IDOR) Illinois Department of Transportation (IDOT)
Illinois Emergency Management Agency and Office of Homeland Security (IEMA-OHS)	Illinois State Police (ISP) Illinois National Guard (ILNG)
Federal ESF-7, X-1 Coordinator	Illinois Secretary of State Police (SOS)
Federal Emergency Management Agency (FEMA)	



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Record of Changes

When changes are made to this document, the following procedures will be followed:

1. Changes will be issued by the Inter-Agency Strategic Planning Cell at IEMA-OHS and transmitted to agencies, personnel, and other designees specified by the IEMA-OHS Director or designee via electronic means.
2. When a change is made, an entry will be made in the following log:

CHANGE NUMBER	DATE ENTERED	PAGES OR SECTIONS CHANGED	ENTERED BY
1	September 2025	Bi-annual Review	Glenn Smith



1. Introduction

1.1. Purpose

- 1.1.1. Provide operational guidance and coordinate processes and strategies for establishing and sustaining resources and materials required for the delivery and distribution of critical resources to survivors after a disaster.

1.2. Scope

- 1.2.1. This appendix addresses support of staging sites and operations, logistical support including services and personnel, information management, transportation of resources to the point of need, commodity distribution point (CDP), inventory management, resource sourcing, and demobilization.
- 1.2.2. This appendix addresses distribution efforts through response and short and intermediate recovery.
- 1.2.3. This appendix addresses coordination and communication between the State Emergency Operations Center (SEOC), the federal government, county and municipal organizations, the private sector, and inter and intra-state organizations.
- 1.2.4. This appendix considers gubernatorial authority to enact emergency powers, including those necessary for the transit of critical resources available through the private sector throughout response and recovery.
- 1.2.5. This appendix does not supersede laws, rules, regulations, or policies established by the state of Illinois, or those contained within the Illinois Emergency Operations Plan (IEOP).
- 1.2.6. For the purposes of this appendix, potential Receive, Stage, and Store (RSS) sites are defined as:
 - 1.2.6.1. Permanent: State or locally owned and operated facilities capable of accepting, securing, and supporting a wide variety of resources.
 - 1.2.6.2. Temporary: State or locally owned and operated sites established in secure areas that are retrofitted for use, and
 - 1.2.6.3. Commercial: Permanent facilities or temporary sites, including mobile capabilities, owned by private sector organizations.



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1.2.7. This appendix does not address:

- 1.2.7.1. Requests for activation of the Strategic National Stockpile (SNS)
- 1.2.7.2. Implementation of the IDPH's First Responder Prophylaxis Plan (IDROP)
- 1.2.7.3. Implementation of quarantine or isolation protocols, or
- 1.2.7.4. Operations of Local Health Departments (LHD), the private sector, or volunteer and non-governmental organizations.

1.3. Policy

- 1.3.1. Upon the Governor's determination of a need for waivers and exemptions, all agencies having enabling authority will grant waivers and exemptions for transportation of response resources required for the restoration of critical lifeline functions and community services in accordance with IEOP, ESF-1, Transportation, Appendix X-2 Waivers and Exemptions.
- 1.3.2. To the extent possible, the SEOC will provide direct support to private sector organizations in impacted areas having the capability and capacity to restore community lifelines, enabling the continuous operation of government functions and critical businesses, which is essential to human health and safety or economic security.
- 1.3.3. Authorities having jurisdiction (AHJs) and partner organizations must have an appropriate accountability system, as determined by the SEOC, before the deployment of state-supported resources.
- 1.3.4. AHJ resources must be fully engaged or capability exceeded before requesting state support.
- 1.3.5. Resource requests must be appropriate and remain consistent with the laws, rules, regulations, policies, and processes established by the state.
- 1.3.6. Requests for resources, missions, and/or assistance must be submitted by an authorized representative of a sub-state jurisdiction, state agency, partner organization, or AHJ.



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- 1.3.7. Requests for resources must meet the minimum requirements established in the Communication, Assessment, Record, Deployment, and Sustainment (CARDS) Process.
- 1.3.8. State agencies and external organizations immediately, independently, or spontaneously activating without SEOC approval will assume the cost and liability for activation, deployment, utilization, sustainment, maintenance, repair, and replacement of the resource(s).
- 1.3.9. State agencies and external organizations activating with SEOC approval are required to be trained in the role of the specific state agency, non-governmental organization (NGO), or mutual aid partner as determined by the SEOC SOP Coordination and Management.
- 1.3.10. Other state agencies and mutual aid organizations activated by the SEOC will retain operational control of resources approved by the SEOC Manager.
- 1.3.11. The Governor or designee will authorize and direct the use of state resources to provide support and assistance to response and recovery efforts after consideration of both priorities of need and cost.
- 1.3.12. All agencies and organizations are responsible for the operability and availability of equipment, commodities, and materials, including storage, maintenance, and testing.
- 1.3.13. All agencies assigned a role in the management and distribution of resources are required to have a validated and approved resource request from the SEOC before the release of resources provided through the state of Illinois.
- 1.3.14. State agency personnel will be trained for the assigned mission and be made aware of the potential risks involved.
- 1.3.15. Resources provided to an AHJ require disposition in accordance with laws, rules, and regulations.
- 1.3.16. Procedures for utilization, control, and use of state resources will incorporate and/or consider operational priorities that include, but are not limited to:
 - 1.3.16.1. The protection of life
 - 1.3.16.2. Public health and safety



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1.3.16.3. Property protection

1.3.16.4. Environmental protection

1.3.16.5. Restoration of essential utilities

1.3.16.6. Restoration of essential program functions, and

1.3.16.7. Coordination as appropriate, utilizing the proper forms and procedures outlined by IEMA-OHS.

1.3.17. For the purposes of this appendix, financial and administrative expenditure includes costs associated with the utilization of personnel, equipment operation, repair, maintenance, and depreciation, procurements, contractual and vendor services, commodities, and provisions for the health, welfare, and well-being of responders, the public, and the environment.

1.4. Situation

1.4.1. The SEOC has been activated and/or the governor has proclaimed a disaster.

1.4.2. An immediate, cascading, or pre-planned event has, is, or will occur, resulting in the need for coordination, management, situational awareness, information sharing, and deployment of resources to meet the prioritized needs of a requesting organization.

1.5. Assumptions

1.5.1. Impacted areas are accessible, safe, and secure.

1.5.2. Private sector organizations are working independently and with government organizations to re-establish services.

1.5.3. Private sector organizations will require mutual aid assistance from organizations external to the state.

1.5.4. Public, private sector, and non-governmental organizations will coordinate information and intelligence to identify areas having the most critical need for assistance.



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- 1.5.5. Local units of government will establish and manage points of distribution capable of receiving and sustaining aid to impacted citizens.
- 1.5.6. Impacted communities will forgo established processes for receiving assistance, delaying effective resourcing.
- 1.5.7. Resource requirements of jurisdictions in areas impacted exceed organic capability to manage resource distribution.
- 1.5.8. Non-governmental and volunteer organizations will spontaneously activate resources to impacted areas without coordinating with/to government agencies.
- 1.5.9. Non-governmental and volunteer organizations will be required to effect timely and expeditious distribution of resources.
- 1.5.10. AHJs and private sector organizations will be capable of providing accurate and actionable information and intelligence for the state to allocate resources in support of operations.
- 1.5.11. State agencies will obtain resources from existing inventory before activating mutual aid, contractual, or vendor-supplied services.
- 1.5.12. State agencies, boards, and commissions will have the capability and capacity to provide resources.
- 1.5.13. Additional resources are available through mutual aid, private sector organizations, and the Emergency Management Assistance Compact (EMAC).
- 1.5.14. Federal resource support will be hindered or delayed as the situation escalates nationally.
- 1.5.15. Supply chains will be disrupted based on response requirements, implementation of continuity of operations plans, and delays in manufacturing or distributing material.
- 1.5.16. Throughout an event and during recovery, resources provided through or by the state will require disposition in accordance with laws, rules, and regulations.



2. Concept of Operations

2.1. General

- 2.1.1. The SEOC is the single point of coordination for state resource allocation, adjudication, and prioritization.
- 2.1.2. All resource requests must be made through WebEOC:
 - 2.1.2.1. Requests for resources must be submitted to the SEOC by an authorized representative and meet the financial and economic constraints of response or recovery, as appropriate to the event.
 - 2.1.2.2. All resource requests must be approved by the SEOC Manager.
 - 2.1.2.3. Before approval, requests for resources must meet the minimum requirements established in the CARDS, found in II, Concept of Operations, F, Resource Management, and Logistics.
 - 2.1.2.4. Requests for assistance will be directed to individual agencies having enabling authority and will be coordinated with the SEOC.
- 2.1.3. Procurement of resources will be approved by the SEOC Manager before the release of funds by the SEOC Finance Representative.
- 2.1.4. Resources will be procured in accordance with the IEMA-OHS Standard Operating Guide, Finance & Administration.
- 2.1.5. Resources provided to the SEOC by state agencies, boards, commissions, and mutual aid organizations will follow policies and procedures established by the state.
- 2.1.6. The SEOC will activate state agencies and mutual aid organizations to provide direct liaison and coordination to impacted areas.
- 2.1.7. Primary and support agency SEOC liaisons will identify situations affecting transportation, distribution sites/locations, resources, material, and staffing shortages affecting the implementation of this appendix.
- 2.1.8. The SEOC will coordinate private-sector impact assessments, needs, and status through the Business Emergency Operations Center (BEOC).



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- 2.1.9. Immediately following disasters, agencies will take independent, immediate action to identify damage, determine resource availability and requirements, mobilize assets, and deploy resources to assist local government efforts.
- 2.1.10. To the extent possible, the SEOC will establish state-operated staging areas and/or points of distribution enabling timely delivery of resources and materiel.
- 2.1.11. As the scope and magnitude of the event are determined, the SEOC may deploy one or more State Unified Area Command (SUAC) and State Area Command (SAC) elements for direct coordination and management of resources in impacted areas.
- 2.1.12. The SEOC, SUAC, and SAC will begin planning for demobilization at the beginning of activation.
- 2.1.13. To the extent possible, the SEOC will coordinate resource deployments with the federal government, county and municipal organizations, the private sector, and inter-state and intra-state organizations.

2.2. Strategic Priorities

- 2.2.1. The state will apply strategic priorities to determine the ability to open and allow access to transportation corridors for:
 - 2.2.1.1. Life-safety/Search and Rescue.
 - 2.2.1.2. Temporary Restoration of Critical Infrastructure (Order of Priority):
 - 2.2.1.2.1. Transportation:
 - 2.2.1.2.1.1. Main transportation and evacuation routes
 - 2.2.1.2.1.2. Secondary transportation routes and staging areas
 - 2.2.1.2.1.3. Tertiary transportation routes and staging areas.
 - 2.2.1.2.2. Power restoration.
 - 2.2.1.2.3. Communications.
 - 2.2.1.2.4. Wastewater treatment facilities and equipment.
 - 2.2.1.2.5. Potable water.



- 2.2.1.2.6. Public Health and Medical Services.
- 2.2.1.2.7. Population Related Disaster Services (PRDS).
- 2.2.1.2.8. Implementation and maintenance of force protection and security.
- 2.2.1.2.9. Permanent debris removal and relocation are not required for immediate life, safety, and evacuation missions.

2.3. Operational Priorities

- 2.3.1. Obtain information and intelligence to establish preliminary situational awareness within one (1) hour of event notification, or as soon as possible.
- 2.3.2. Verify and validate, to the extent possible, information and intelligence received from critical information/priority information requirements and situational reports received from a variety of sources within four (4) hours or as soon as possible.
- 2.3.3. Review, update, and implement transportation route plans for distribution (primary corridors and modes) within forty-eight (48) hours to ensure transportation capacity is available for organizations having a role in response and recovery, ensuring equitable distribution strategies that prioritize accessibility for individuals with mobility, visual, hearing, cognitive, or financial needs, abilities, or impairments
- 2.3.4. Secure corridors for distribution will be established within seventy-two (72) hours for the activation and deployment of public and private resources.
- 2.3.5. Notify, activate, deploy, coordinate, implement missions, and sustain resource capabilities within ninety-six (96) hours for prioritized against strategic priorities.

2.4. Resource Management and Logistics

- 2.4.1. Resources and logistics support necessary to implement and sustain response and recovery capabilities will be provided through processes established in ESF-7, Resource Management and Logistics.
- 2.4.2. Requests for resources must meet the minimum requirements established in the CARDS Process for approval and consist of the following steps:
 - 2.4.2.1. Communication of a request for assistance,



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- 2.4.2.2. Assessment of the nature of the need to ensure it is an appropriate mission and to identify the best available resource to fulfill the request,
- 2.4.2.3. Recording of the request in the SEOC records management system (WebEOC) for assignment to the appropriate SEOC staff position or Agency Representative and subsequent tracking,
- 2.4.2.4. Deployment or acquisition of needed resources/assets, and
- 2.4.2.5. Sustainment of assistance request.
- 2.4.3. WebEOC tracking and accounts for all requests for demobilization or decommissioning.
- 2.4.4. SEOC agencies, mutual aid organizations, and owners of resources provided through interstate compact are required to document and maintain all eligible expenses and activities for the resource(s) approved by the SEOC Manager.
- 2.4.5. Failure to document and maintain resource documentation may result in a loss of reimbursement should funds become available.

2.5. Establishing Reporting Requirements

- 2.5.1. The SEOC Manager will schedule and post Commanders' Critical Information Requirements (CCIR)/PIR requirements not less than twice daily during activation.
- 2.5.2. The SEOC Manager will disseminate CCIR/PIR requirements via electronic mail and available notifications to all SEOC Representatives and field staff.
- 2.5.3. The SEOC Manager will post CCIR/PIR updates to WebEOC.

2.6. Commanders' Critical Information Requirements (CCIR)

- 2.6.1. The SEOC Manager will develop and distribute CCIR to all SEOC representatives and supporting agencies for the purpose of receiving ad hoc and/or deliberate situational awareness, at a minimum, to include:
 - 2.6.1.1. Impact areas and/or locations
 - 2.6.1.2. Loss of resources or resource capability
 - 2.6.1.3. Loss of government and/or mutual aid capability



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- 2.6.1.4. Immediate requests for strategic priorities listed in 2.2. Concept of Operations, Strategic Priorities
- 2.6.1.5. Location and timeframe of response
- 2.6.1.6. Available resources.

2.7. Priority Information Requirements (PIR)

- 2.7.1. The SEOC Manager will develop and distribute PIR to all SEOC representatives and supporting agencies for the purpose of receiving ad hoc and/or deliberate situational awareness, at a minimum, to include:
 - 2.7.1.1. Maintenance or sustainment requirements after initial deployment for durable resources (i.e., generators, mobile command units, pumps),
 - 2.7.1.2. Burn rates for consumable resources (i.e., Personal Protective Equipment, PPE, meals, and administrative supplies),
 - 2.7.1.3. Hours of work/rest operation,
 - 2.7.1.4. Mutual aid deployments or activations, and
 - 2.7.1.5. Agency/Organization Phased Action Levels (PALs).

2.8. Phased Action Levels (PAL)

- 2.8.1. Agencies activated by the SEOC will use four action levels or classifications to maintain situational awareness of resource capabilities available for response and recovery.
- 2.8.2. At the direction of the IEMA-OHS Director, or designee, county, municipal, township, and district level AHJ will be required to provide PALs before receiving resources.
- 2.8.3. Table 1 provides a detailed description of PAL requirements and classifications.



Table 1 – PAL Descriptions and Classifications			
CATEGORY	MISSION PROFILE	DESCRIPTION	RESOURCE REQUIREMENTS
PAL 1	No operational missions or sustainment requirements. Resources are staged or available for deployment	100% to 75% capability to fulfill SEOC-approved mission assignments and maintain routine operations. Self-sustained internally.	Internal resourcing only.
PAL 2	Limited or Single Unit Missions with limited operations or sustainment requirements	> 74% to 50% capability to fulfill SEOC-approved mission assignments and maintain routine operations. Self-sustained internally with SEOC support through internal resources.	Internal resourcing only. Existing internal mutual aid resources may be engaged or activated.
PAL 3	Multi-unit missions and/or partial engagement of resources with sustained operations	> 49% to 25% capability to fulfill SEOC-approved mission assignments and maintain routine operations. SEOC support for sustainment is required through internal resources.	Future planning for additional mutual aid or compact activation is necessary to pre-identify and address increased operational activities or support ongoing efforts.
PAL 4	Full Engagement with most of the resources tasked and/or fulfilling missions.	Less than 25% capability to fulfill SEOC-approved mission assignments and maintain routine operations. SEOC support for sustainment is required.	External resources are required through mutual aid, compact, or the federal government.

2.9. Organization

2.9.1. Direction and Control

- 2.9.1.1. The Governor or designee has the authority to waive regulations, laws, rules, and policies in accordance with the IEMA Act.



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- 2.9.1.2. The SEOC will coordinate resource support and prioritization through coordination with responding organizations, including, but not limited to:
 - 2.9.1.2.1. State agencies, boards, and commissions
 - 2.9.1.2.2. Mutual aid (MA) partners
 - 2.9.1.2.3. Local units of government
 - 2.9.1.2.4. Federal agencies and organizations
 - 2.9.1.2.5. Private sector organizations
 - 2.9.1.2.6. Volunteer organizations
 - 2.9.1.2.7. Faith-Based organizations (FBO), and
 - 2.9.1.2.8. Other non-governmental sources.
- 2.9.1.3. The SEOC will coordinate with, and direct agencies not listed in the IEOP as primary or support to provide resources in support of state operations.
- 2.9.1.4. The SEOC is the single point of coordination for state-supported response and recovery operations.
- 2.9.1.5. The SEOC will provide support for the coordination and management of strategic and operational elements through the activation of state agency personnel and Mobile Support Teams (MST).
- 2.9.1.6. The SEOC may activate one or more forward elements, including but not limited to State Unified Area Command (SUAC), State Area Command (SAC), State Task Forces (STF), and islands of response, or strike teams.
- 2.9.1.7. Upon activation of forward elements, the SEOC Manager may delegate authority for coordination and management to the appropriate level of command and control.



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- 2.9.1.8. Delegations of authority may include direct management of the notification, activation, deployment, coordination, implementation/use, and sustainment of resources.
- 2.9.1.9. Forward elements will coordinate and manage assigned resources in accordance with established policy and procedure.
- 2.9.1.10. State agencies and external organizations retain operational control of resources.
- 2.9.1.11. The SEOC Manager may establish a Resource Management Lines of Effort (LOE) to support response and recovery.
- 2.9.1.12. Upon activation of a Resource Management LOE, the SEOC Manager will assign a Resource Manager to coordinate overall logistics and distribution management components.
- 2.9.1.13. The SEOC Manager or designees may coordinate the use of county or local jurisdiction resources to support assigned missions and tasking when so authorized or requested.
- 2.9.1.14. The SEOC Manager, Representatives, or designees will coordinate with local, state, federal, and private organizations in developing strategic plans and response and recovery priorities.

2.9.2. Coordinating Elements

- 2.9.2.1. Primary and support agencies activated by the SEOC are responsible for internal and external coordination support of partners having a role in approved response and recovery mission assignments.
- 2.9.2.2. The SEOC Manager will notify the IEMA-OHS Operations Center to initiate deployment of an SEOC Resource Manager within one (1) hour upon activation of the SEOC.
- 2.9.2.3. The SEOC Logistics Chief, in coordination with the SEOC Manager, will determine the need to activate one or more of the following positions:
 - 2.9.2.3.1. SEOC Resource Management Representatives



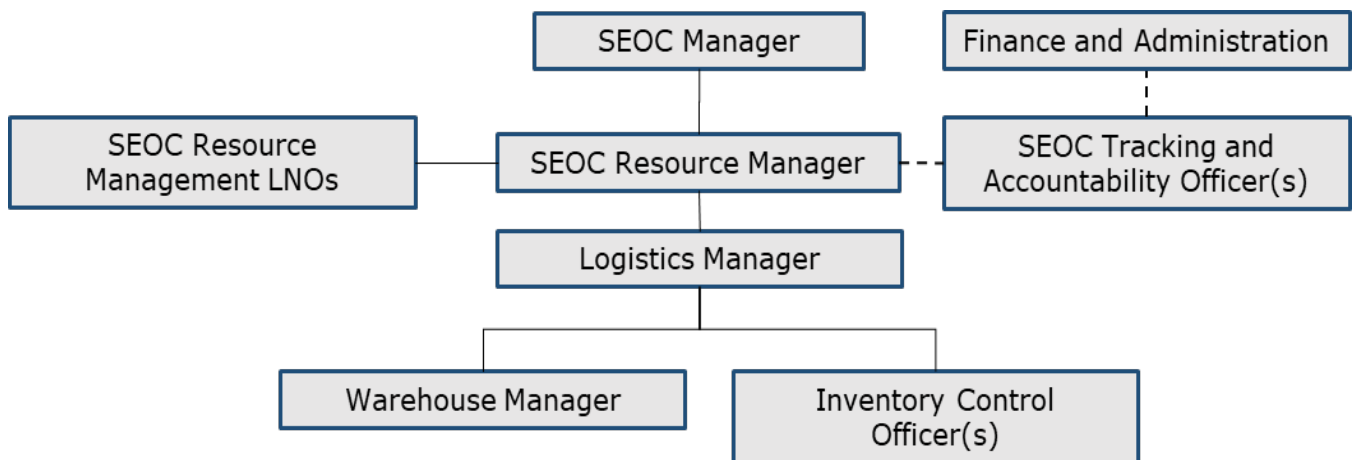
2.9.2.3.2. SEOC Inventory Control Officer(s)

2.9.2.3.3. SEOC Tracking and Accountability Officer(s)

2.9.2.3.4. SEOC Warehouse Manager, and

2.9.2.3.5. SEOC Logistics Manager.

2.9.2.4. Upon activation of the Resource Management Team, the SEOC Logistics Chief, in coordination with the SEOC Manager, will activate staff positions necessary for the sustainment of resource management-specific mission assignments. See figure below and Tab B: Expanded Resource Management Organizational Chart.



2.9.2.5. The SEOC Logistics Chief will notify the SEOC and/or the SEOC Manager upon implementation of the Resource Management Team or LOE.

2.9.2.6. For the purpose of this appendix, the following coordinating elements are provided:



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2.9.2.7. The SEOC Logistics Chief directs and coordinates operations through the SEOC:

2.9.2.7.1. The SEOC Logistics Chief Representatives coordinate with the SEOC Manager and designated IEMA-OHS Regions and other organizations regarding resource requests.

2.9.2.7.2. The SEOC Logistics Chief coordinates with SEOC Agency Representatives, resource management Representatives, Warehouse Managers, Inventory Control Officers, SUAC, SAC, and other organizations for the delivery of goods and services. The Span of control is 3 – 7, with 5 being optimum. If over 7 warehouses are activated, the SEOC Resource Manager, in coordination with the SEOC Manager, designates a Deputy Logistics Manager.

2.9.2.7.3. The SEOC Warehouse Manager coordinates with the SEOC Resource Management Team, individual agencies, vendors, contractors, the private sector, and non-governmental organizations (NGOs) to manage warehousing operations statewide. The Span of control is 3 to 7 warehouses, with 5 being optimum. If over 7 warehouses are activated, the SEOC Resource Manager, in coordination with the SEOC Manager and Logistics Manager, designates additional Warehouse Managers.

2.9.2.7.4. The SEOC Inventory Control Officer coordinates with the SEOC Finance and Administration Representative, individual agencies, vendors, contractors, private sector, Warehouse Manager, Logistics Manager, and non-governmental organizations (NGOs) to receive and verify information on the status of goods and services, and

2.9.2.7.5. The SEOC Tracking and Accountability Officers coordinate with the SEOC Resource Management Team, SEOC Agency Representative, SUAC, SAC, and IEMA-OHS Regional Offices to verify receipt and delivery of goods and services.



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- 2.9.2.8. The following coordinating elements are provided for SUAC and State Area Command (SAC):
 - 2.9.2.8.1. SUAC/SAC elements may be deployed by the SEOC to coordinate information and resource requirements in impacted areas.
 - 2.9.2.8.2. State agencies involved in the implementation of SUAC/SAC operations will deploy an agency liaison to each location.
 - 2.9.2.8.3. SUAC/SAC Agency Representatives are delegated the role and responsibility for the accountability, notification, activation, deployment, and coordination of resources within the operational area assigned to the SUAC/SAC by the SEOC, and
 - 2.9.2.8.4. The SUAC may be delegated authority to establish a Resource Management Team.
- 2.9.2.9. The SEOC Logistics Chief will serve as the coordination point for resource management and will maintain situational updates, develop required intelligence briefings, and provide critical and priority information to stakeholders, key decision makers, executive officers, and the SEOC.
- 2.9.2.10. The Governor may implement emergency powers necessary for operational effectiveness and sustainment of distribution efforts, including waivers and exemptions, in accordance with 20 ILCS 3305/6, Emergency Powers of the Governor, as described in IEOP ESF-1, Transportation, X-2, Waivers, and Exemptions.

2.9.3. Federal Coordination

- 2.9.3.1. SEOC Agency Representatives, state agencies, boards, and commissions will coordinate with federal counterparts in accordance with the enabling authority.
- 2.9.3.2. Under a presidential declaration of a major disaster or emergency, federal agencies are authorized to coordinate and provide direct



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assistance to state agencies in support of disaster response and recovery efforts.

2.9.3.3. For requesting federal assistance, the SEOC will coordinate with FEMA to:

2.9.3.3.1. Identify needs and requirements for activation of resources, including requests, receipts, accounting, tracking, distribution, warehousing, and replenishment.

2.9.3.3.2. Submit requests on a Resource Request Form (RRF) to the FEMA coordinating element as appropriate (i.e., SEOC FEMA Representative, Incident Management Assistance Team (IMAT), Joint Field Office (JFO), etc.).

2.9.3.3.3. Deliver and receive resources to authorized point-of-contact and site designated by the SEOC, and

2.9.3.3.4. Establish locations for FEMA logistics support personnel.

2.9.3.3.5. The FEMA Coordinating Element will maintain communications and coordination with the SEOC or designee, the Regional Response Coordination Center (RRCC), and/or RRCC Logistics or Mission Assignment Manager (MAM) to coordinate the disposition of resources from federal agencies.

2.9.4. Voluntary Agency Integration

2.9.4.1. For the purposes of this appendix, SEOC-designated voluntary agencies are considered state-cooperative sites for the distribution and management of approved resources.

2.9.4.2. Upon designation, the SEOC may direct equipment, commodities, and materials to an approved voluntary agency facility or location for the purposes of distribution and management.

2.9.4.3. Volunteer and donations management is carried out in accordance with IEOP ESF-6, X-9 Volunteer and Donations Management.

2.9.5. Private Sector Integration



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- 2.9.5.1. The Business Emergency Operations Center (BEOC) will operate with a specialized private sector component of the SEOC, reporting to the SEOC manager.
- 2.9.5.2. The BEOC may be operated as a virtual, fixed facility or field mobile structure.
- 2.9.5.3. The BEOC serves as the SEOC's point of coordination for private sector integration, the management of information and intelligence exchange, situational awareness, and resource coordination to effect prioritized strategies and objectives.
- 2.9.5.4. The BEOC is not the responsible authority for requesting, procuring, contracting, or vending private sector resources, addressed in IEOP, ESF-5, Appendix X-2, Finance and Administration Management.

2.10. System Capabilities and Structure

- 2.10.1. State personnel may be augmented by mobile support teams that have met specialized training requirements and are approved for deployment by the SEOC manager.
- 2.10.2. For the purposes of this appendix, the state has determined the following anticipated resource requirements for specialized resources, including personnel, meals, water, mass care supplies, and transportation of resources, located in Tab A: Pre-Identified Resources.
- 2.10.3. The SEOC will:
 - 2.10.3.1. Utilize pre-identified, state-owned resources, regardless of the type of operation, for delivery of assistance.
 - 2.10.3.2. Formulate strategy, develop plans, utilize immediately available resources, and draw upon other state agency personnel and mobile support teams, before requesting external capabilities to conduct operations.
 - 2.10.3.3. Ensure alignment of strategies and priorities for operations with local and state partners, the private sector, NGO, volunteers, and federal organizations.



- 2.10.3.4. Pre-identify potential resource reception, staging, or assembly areas; capability to install or utilize backup power; the proximity of facilities and locations to major transportation routes; and potential supporting state agencies.
- 2.10.3.5. Leverage multiple sourcing avenues, including but not limited to state-owned resources, mutual aid, third-party vendors, and donations.
- 2.10.3.6. Ensure equitable distribution strategies that prioritize accessibility for individuals with physical, mobility, visual, hearing, cognitive, or financial needs, abilities, or impairments.

2.11. Staging Areas

- 2.11.1. The SEOC Logistics Chief, in coordination with the SEOC Resource Management Team and SEOC Manager, identifies and secures staging areas.
- 2.11.2. To the extent possible, the SEOC Logistics Chief, in coordination with the SEOC Manager and designated SEOC agencies, conducts assessments of pre-identified sites for equipment, staff, contracts, and other support needs.
- 2.11.3. To affect distribution management and logistics capabilities, the SEOC Logistics Chief, in coordination with the SEOC Manager and designated SEOC agencies, may establish one or more of the following predetermined sites/locations for receipt, staging, and shipping of equipment, commodities, and material:
 - 2.11.3.1. **Primary:**
 - 2.11.3.1.1. Springfield –Abraham Lincoln Capital Airport.
 - 2.11.3.1.2. Decatur - Decatur Airport
 - 2.11.3.1.3. Bloomington – Central Illinois Regional Airport
 - 2.11.3.1.4. Peoria – ILNG – General Wayne A. Downing Peoria International Airport
 - 2.11.3.1.5. Champaign – University of Illinois, Willard CMI Airport.
 - 2.11.3.2. **Secondary:**



2.11.3.2.1. Rockford – Chicago/Rockford International Airport

2.11.3.2.2. Effingham – Effingham County Memorial Airport

2.11.3.2.3. Danville – Vermillion Regional Airport

2.11.3.2.4. Paris – Edgar County Municipal Airport.

2.11.3.3. Tertiary – Damage/Impact Assessment Required:

2.11.3.3.1. Murphysboro – Southern Illinois Airport

2.11.3.3.2. Marion – Williamson County Regional Airport

2.11.3.3.3. Sparta Community Airport - Hunter Field.

2.12. Inventory Management

2.12.1. The SEOC Logistics Chief coordinates with the SEOC Inventory Control Officer, Warehouse, Logistics, Tracking and Accountability, and Finance and Administration Liaisons to prioritize matching requirements with available resources.

2.12.2. The SEOC Logistics Chief coordinates with the SEOC Inventory Control Officer, Warehouse, Logistics, and Finance and Administration Representatives to conduct an assessment of needs throughout activations to ensure adequate equipment, commodities, and materials are maintained to support response and recovery.

2.12.3. The SEOC Inventory Control Officer oversees the initial identification and tagging of state-procured equipment, furniture, vehicles, and real property, as well as the continuous monitoring of status and location before, during, and after an event.

2.12.4. The SEOC Inventory Control Officer is responsible for ensuring inventory operations are maintained at state staging and warehousing locations, as identified by the SEOC.

2.12.5. The SEOC Inventory Control Officer is responsible for ensuring inventory operations are demobilized at state staging and warehousing locations, as identified by the SEOC.

2.12.6. The SEOC Inventory Control Officer is responsible for conducting or overseeing audits of documentation for and record-keeping required by state and federal laws, rules, and regulations.



- 2.12.7. The SEOC Inventory Control Officer provides information to the SEOC Tracking and Accountability Officer.

2.13. Resource Tracking

- 2.13.1. The primary means for maintaining resource tracking is WebEOC.
- 2.13.2. Upon approval of a resource request by the SEOC Manager, the primary agency assigned maintains responsibility for tracking and providing status updates to SEOC.
- 2.13.3. The SEOC Tracking and Accountability Officer oversees coordination with the SEOC Inventory Control Officer and tracks resources from request and acquisition to warehousing, distribution, utilization, and demobilization.
- 2.13.4. SEOC Tracking and Accountability Officer is responsible for direct contact with Agency Representatives to determine the status of approved resources.
- 2.13.5. SEOC Tracking and Accountability Officers are responsible for direct contact with the requesting agency to determine status, use, location, point of contact, continued need, and issues/concerns with resources.

2.14. Warehousing and Logistics Management

- 2.14.1. SEOC Warehousing Manager coordinates with Logistics, Finance, and Administration, and SEOC Manager to facilitate warehousing operations.
- 2.14.2. The SEOC Warehousing Manager is responsible for the reception, staging, and shipping of equipment, commodities, or material procured by or delivered through the SEOC.
- 2.14.3. The SEOC Warehousing Manager is responsible for determining the need for the type and quantity of warehouse staff.
- 2.14.4. SEOC Logistics Chief coordinates with Finance and Administration, Warehouse Manager, Inventory Control, Resource Management Representatives, and Resource Manager as identified by the SEOC.
- 2.14.5. The SEOC Logistics Chief is responsible for the coordination of the movement of equipment and commodities from the IEMA-OHS Rodgers St. facility or other locations designated by the SEOC Manager.



2.15. Transportation Management

- 2.15.1. IDOT will coordinate with the SEOC Logistics Chief and Resource Management Team for the movement of equipment, commodities, and material in accordance with IEOP ESF-1, Transportation.
- 2.15.2. In coordination with the Resource Management Team, IDOT identifies inbound and outbound transportation nodes and modes to deliver equipment, commodities, and materials.
- 2.15.3. IDOT is responsible for coordinating with other SEOC agencies that have the capability to provide transportation services.
- 2.15.4. For the purposes of the IEOP, Modes of transportation include but are not limited to the following:
 - 2.15.4.1. Ground
 - 2.15.4.2. Air
 - 2.15.4.3. Water
 - 2.15.4.4. Rail.
- 2.15.5. IDOT, in coordination with the SEOC and other applicable agencies, will help identify inbound and outbound transportation nodes, including but not limited to:
 - 2.15.5.1. Help identify with other applicable SEOC agencies, the nodes of traffic pertaining to specific suppliers and manufacturers.
 - 2.15.5.2. Assist in identifying transportation nodes for applicable state agencies and AHJs regarding requesting resources. Demand Nodes such as AHJs and state agencies requesting resources.
 - 2.15.5.3. Tiers that group supply and demand nodes to indicate layers in the supply chain.
 - 2.15.5.4. Links that connect nodes through means such as communication, transportation, or transaction connections.
- 2.15.6. IDOT will coordinate the use of identified transportation nodes through the implementation of IDOT-specific, statewide, or district plans.



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- 2.15.7. SEOC Tracking and Accountability Officer, in coordination with the SEOC Resource Management Team, tracks resources in transit to and from warehousing and staging locations.
- 2.15.8. IDOT will assist with the coordination of transportation-specific resources between staging areas, warehouses, and C-PODs.
- 2.15.9. IDOT, in coordination with the SEOC Logistics Chief and SEOC Manager, may request additional support to move resources, including but not limited to the ILNG, third-party vendors, and mutual aid.

2.16. Distribution Methods

2.16.1. Direct Delivery or Transit to Requestor:

- 2.16.1.1. Direct delivery or transit of resources approved by the SEOC may be coordinated through a state agency owning the resource, mutual aid organization, or vendor supply chain.
- 2.16.1.2. The SEOC may approve the direct delivery of resources to a requestor based on efficiency, cost, delivery method, quantity, location, and criticality of need.
- 2.16.1.3. Direct delivery must remain in accordance with applicable state laws, rules, and regulations.
- 2.16.1.4. Resources may be directed to the requestor to a Third-Party Logistics (3PL) Management Company through the SEOC Manager.

2.16.2. State-Owned and Operated Facilities and Staging Areas:

- 2.16.2.1. All resources are distributed from state-owned and operated facilities in the SEOC SOP as previously outlined.
- 2.16.2.2. Personnel will be contracted as necessary.
- 2.16.2.3. Tracking will include the following:
 - 2.16.2.3.1. Type(s) of Support Required
 - 2.16.2.3.2. Number of Affected People (Survivors)



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2.16.2.3.3. Number of Days Support Required

2.16.2.3.4. Date Support Required (Start Date)

2.16.2.3.5. Special Requirements/Concerns.

2.16.2.4. Transportation is addressed in ESF-1, Transportation

2.16.2.5. Commodity Storage or Stock Rotation, Warehousing is addressed in IEOP, ESF-7, Resource Management and Logistics

2.16.2.6. Security of resources is addressed in ESF-13, Public Safety and Security

2.16.2.7. Communications are addressed in ESF-2, Communications.

2.16.2.8. Redistribution of federal resources through Cross Loading/Docking.

2.16.2.9. State-owned and operated Islands of Response and Commodity Points of Distribution (C-POD) are defined and addressed in Base Plan, Appendix X-2, State Forward Operations

2.16.3. Voluntary Agencies

2.16.3.1. The SEOC may approve the direct delivery of resources to a voluntary agency for distribution to impacted areas or designated AHJs based on resource request approval by the SEOC.

2.16.3.2. Voluntary Agencies designated for resources will determine the capability and capacity to coordinate and manage the reception and distribution of designated resources.

2.16.3.3. Voluntary Agencies designated for resources will designate reception areas and coordinate wrap-around services to include, but not limited to transportation, traffic, and access control, force protection and security, volunteers and staffing, on-site command structure, loading/offloading equipment, certified equipment operators (as required) and Americans with Disabilities Act (ADA) accessibility, if open to the public, such as wheelchair ramps and accessible restrooms.

2.16.3.4. Voluntary Agencies designate onsite personnel to offload resources.



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- 2.16.3.5. Voluntary Agencies coordinate with impacted areas/AHJs to identify C-PODs or other distribution points.
- 2.16.3.6. Coordinate cross-loading to multiple locations, if applicable.
- 2.16.3.7. Direct delivery must remain in accordance with applicable state laws, rules, and regulations.

2.16.4. C-PODs and Islands of Response

- 2.16.4.1. For the purposes of this appendix, Islands of Response are temporary locations that are state-operated and include multijurisdictional capabilities.
- 2.16.4.2. Islands of Response are intended to contain strike teams and individual resources operating in designated areas to meet the immediate needs of communities and individuals through a scalable and modular structure.
- 2.16.4.3. Islands of Response may be assigned through or to the SEOC, SUAC, or state-operated task forces.
- 2.16.4.4. For the purposes of this appendix, C-PODs are temporary, fixed locations that are state, county, municipality-operated, or designated third-party-operated and approved by the SEOC, SUAC, or Task Force, as appropriate.
- 2.16.4.5. C-PODs are intended for the distribution of durable and consumable resources.
- 2.16.4.6. C-PODs and Islands of Response coordinate with the SEOC Resource Management Team regarding inventory control, management, sustainment, and demobilization.
- 2.16.4.7. C-PODs are designated to manage and distribute resources that have a validated and approved resource request from the SEOC, SUAC, or Task Force, as appropriate.
- 2.16.4.8. C-PODs request resupply and restocking of consumable resources through SEOC, SUAC, or Task Force, as appropriate.



- 2.16.4.9. For the purposes of this appendix, requests for resupply and restocking of consumable resources will be tracked through the use of WebEOC and include burn rates and documentation of need.

2.17. Demobilization

- 2.17.1. The SEOC Manager will provide triggers and indicators for demobilization after consultation with state Agency Representatives, county and municipal government, the private sector, and executive leadership.
- 2.17.2. For the purposes of demobilization, the following factors will be considered but not limited to:
 - 2.17.2.1. No imminent life safety conditions,
 - 2.17.2.2. Sustained, temporary, or permanent restoration of Community Lifelines,
 - 2.17.2.3. Diminishing Populations in Shelters,
 - 2.17.2.4. Decreased demand for resources.
- 2.17.3. Responsible authority for requesting, procuring, contracting, or vending private sector resources, addressed in ESF-5, Appendix X-2, Finance and Administration Management.
- 2.17.4. For resources provided by the federal government, the disposition will be managed in accordance with the Stafford Act, the Public Assistance Policy Guide (as amended), and state and federal rules and regulations.
- 2.17.5. For resources procured or provided by the state not eligible for public assistance from the federal government, the disposition will be managed in accordance with 30 ILCS 605 State Property Control Act and 44 Illinois Administrative Code Part 5010.
- 2.17.6. For local governments provided resources by the state, the disposition will be managed in accordance with 2 CFR 200.313 – Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards-Equipment.



3. Roles and Responsibilities

3.1. State ESF Coordinator

3.1.1. Illinois Emergency Management Agency and Office of Homeland Security (IEMA-OHS)

- 3.1.1.1. Coordinate the utilization of required ESF-7 support to execute missions presented by the SEOC Manager.
 - 3.1.1.2. Coordinates, integrates, and manages overall State efforts for ESF 7 – Resource Management and Logistics
 - 3.1.1.3. Manages and updates resource availability for ESF 7 – Resource Management and Logistics
- Assist in planning during activations and updates to the overall ESF plan.

3.2. Primary State Agency/Organization

3.2.1. Illinois Emergency Management Agency and Office of Homeland Security (IEMA-OHS)

- 3.2.1.1. SEOC Manager
 - 3.2.1.1.1. Coordinate with IEMA-OHS Field Staff and county emergency management officials to track and disseminate local declarations.
 - 3.2.1.1.2. Coordinate with IEMA-OHS Field Staff and local emergency management agencies and Authorities Having Jurisdiction (AHJ) to ensure dissemination of information.
 - 3.2.1.1.3. Coordinate with the SEOC private sector representative, IDOT representative, and Business Emergency Operations Center (BEOC) manager on the implementation and enforcement of waivers and



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exemptions to develop and disseminate updates, briefings, and intelligence to the private sector.

- 3.2.1.1.4. Coordinate actions of SEOC representatives to complete rapid needs assessment (RNA) for resources and distribution capabilities using resources in impact areas.
- 3.2.1.1.5. Coordinate with local emergency management agency (EMA) and Authority Having Jurisdiction (AHJ) to receive RNA information on resources and distribution capabilities.
- 3.2.1.1.6. Coordinate with the SEOC private sector representative to receive RNA information on private sector resources and distribution capabilities to verify that no alternative resources are available internally and all contractual resources are exhausted.
- 3.2.1.1.7. Verify loss, absence, or significant shortage in internally available resources and capacity.
- 3.2.1.1.8. Certify a loss, absence, or significant shortage in internal resources exists requiring a request for support through federal agencies.
- 3.2.1.1.9. Ensure a Presidential Emergency or Major Disaster Declaration was granted.
- 3.2.1.1.10. If a Presidential Emergency or Major Disaster Declaration has not been made, the need for resources and/ or assistance will suggest or imply Direct Federal Assistance (DFA) for the purposes of requesting an Emergency Declaration.
- 3.2.1.1.11. If a Presidential Emergency or Major Disaster Declaration is approved, make a direct request for federal assistance using the RRF.
- 3.2.1.1.12. Complete an RRF for federal resources and/ or assistance, identifying types, quantities, delivery



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location(s), and any special information or equipment needed to deliver and distribute requested items.

- 3.2.1.1.13. Maintain contact with the FEMA coordinating element as appropriate on the status of the RRF.
- 3.2.1.1.14. Ensure SEOC staff assignment and resourcing to coordinate with FEMA Fuel Task Monitors and vendors.
- 3.2.1.1.15. Activate resources and coordinate ESFs in support of state-identified response operations.
- 3.2.1.1.16. Ensure coordination of resources and/ or assistance between SEOC representative and warehousing locations, and State Unified Area Command (SUAC), if activated.
- 3.2.1.1.17. Ensure maps, visual aids, and displays are developed to guide situational awareness, warehouse locations, and transportation routes.
- 3.2.1.1.18. Coordinate with ISP to provide and support force security and protection efforts.
- 3.2.1.1.19. Coordinate with state agencies having responsibility or authority for transportation waivers and exemptions required.
- 3.2.1.1.20. Coordinate with state agencies having responsibility or authority for environmental monitoring, permitting, or waivers and exemptions in accordance with IEOP ESF-1 Transportation, Appendix X-2, Waivers and Exemptions.
- 3.2.1.1.21. Coordinate with the Governor's office to implement rationing or permitted use provisions.
- 3.2.1.1.22. Coordinate with the SEOC Representatives to develop and disseminate updates, briefings, and intelligence.



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- 3.2.1.1.23. Coordinate with the Statewide Terrorism and Intelligence Center (STIC) representative for coordination and deconfliction of disaster intelligence.
- 3.2.1.1.24. Coordinate and disseminate public information, crisis communications, and educational messaging with the SEOC public information officer (PIO), local governments, and the private sector. Ensure that all communication with the public is timely, clear, and accessible, regardless of mobility, visual, hearing, cognitive, or financial needs, abilities, or impairments.
- 3.2.1.1.25. Provide triggers and indicators for demobilization after consultation with state agency representatives, county and municipal government, the private sector, and executive leadership.

3.2.1.2. SEOC Finance Chief

- 3.2.1.2.1. Maintain documentation and records of transactions.
- 3.2.1.2.2. Maintain contact with the FEMA coordinating element as appropriate.
- 3.2.1.2.3. Compile, analyze, track, record, and disseminate procurement and expenditure information.
- 3.2.1.2.4. Prepare reports and supportive documentation on the use of federal resources and/or support and associated state expenditures.

3.2.1.3. SEOC Logistics Chief

- 3.2.1.3.1. The SEOC Resource Manager directs and coordinates operations through the SEOC.
- 3.2.1.3.2. If over seven warehouses are activated, the SEOC Logistics Chief, in coordination with the SEOC Manager, designates a Deputy Logistics Chief and additional Warehouse Manager(s) (See Tab B).



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- 3.2.1.3.3. Serve as the coordination point for resource management and maintain situational updates.
- 3.2.1.3.4. Develop required intelligence briefings.
- 3.2.1.3.5. Provide critical and priority information to stakeholders, key decision makers, executive officers, and the SEOC.
- 3.2.1.3.6. Coordinate with SEOC Resource Management Team and SEOC Manager to identify and secure staging areas.
- 3.2.1.3.7. Coordinate with the SEOC Manager and designated SEOC agencies to conduct assessments of pre-identified sites for equipment, staff, contracts, and other support needs.
- 3.2.1.3.8. Determine the need for and accordingly establish pre-determined sites/locations for receipt, staging, and shipping of equipment, commodities, and material.
- 3.2.1.3.9. Coordinate with SEOC Inventory Control Officer, Warehouse, Logistics, Tracking and Accountability, and Finance and Administration Liaisons to prioritize matching requirements with available resources.
- 3.2.1.3.10. Coordinate with the Resource Management Team to conduct an assessment of needs throughout activations to ensure adequate equipment, commodities, and materials are maintained to support response and recovery.

3.2.1.4. SEOC Resource Management Representative

- 3.2.1.4.1. Complete an RRF for federal resources and/or support in coordination with the FEMA coordinating element, identifying types, quantities, delivery location(s), and any special information or equipment needed.
- 3.2.1.4.2. Coordinate with SEOC Representatives to track state-activated resources used for the receipt, transfer,



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distribution, and resupply of resources in support of response and recovery.

- 3.2.1.4.3. Coordinate with the SEOC Manager and designated IEMA-OHS Regions and other organizations regarding resource requests.

3.2.1.5. SEOC Warehouse Manager

- 3.2.1.5.1. Coordinate with SEOC Resource Management Team, individual agencies, vendors, contractors, private sector, and non-governmental organizations (NGOs) to manage warehousing operations statewide.
- 3.2.1.5.2. Oversees the reception, staging, and shipping of equipment, commodities, or material procured by or delivered through the SEOC.
- 3.2.1.5.3. Determines the need for the type and quantity of warehouse staff.

3.2.1.6. SEOC Logistics Manager

- 3.2.1.6.1. Coordinates with SEOC Agency Representatives, resource management representatives, Warehouse Managers, Inventory Control Officers, SUAC, SAC, and other organizations for the delivery of goods and services.
- 3.2.1.6.2. Coordinates the movement of equipment and commodities to and from the IEMA-OHS Rodgers St. facility or other locations designated by the SEOC Manager.
- 3.2.1.6.3. Oversees the overall movement of equipment and commodities in coordination with the SEOC Manager and IDOT.

3.2.1.7. SEOC Inventory Control Officer



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- 3.2.1.7.1. Coordinate with SEOC Finance and Administration representatives, individual agencies, vendors, contractors, private sector, Warehouse Manager, Logistics Manager, and non-governmental organizations (NGOs) to receive and verify information on the status of goods and services.
- 3.2.1.7.2. Oversee the initial identification and tagging of state-procured equipment, furniture, vehicles, and real property.
- 3.2.1.7.3. Oversee continuous monitoring of status and location before, during, and after an event.
- 3.2.1.7.4. Ensure inventory operations are maintained at state staging and warehousing locations, as identified by the SEOC.
- 3.2.1.7.5. Ensure inventory operations are demobilized at state staging and warehousing locations, as identified by the SEOC.
- 3.2.1.7.6. Conducts or oversees audits of documentation and record-keeping required by state and federal laws, rules, and regulations.
- 3.2.1.7.7. Provide inventory status updates and information to the SEOC Tracking and Accountability Officer.

3.2.1.8. SEOC Tracking and Accountability Officer

- 3.2.1.8.1. Coordinate with SEOC Resource Management Team, SEOC agency liaisons, SUAC, SAC, and IEMA-OHS Regional Offices to verify receipt and delivery of goods and services.
- 3.2.1.8.2. Oversee coordination with SEOC Inventory Control Officer.



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- 3.2.1.8.3. Track resources from request and acquisition to warehousing, distribution, utilization, and demobilization.
- 3.2.1.8.4. Determine the status of approved resources through contact with an SEOC Agency Representative to determine status, use, location, point of contact, continued need, and issues/concerns with resources.
- 3.2.1.8.5. Track resources in transit to and from warehousing and staging locations.

3.2.1.9. Business Emergency Operations Center (BEOC)

- 3.2.1.9.1. Coordinate with the SEOC and BEOC manager to ensure dissemination of information on response and recovery.
- 3.2.1.9.2. Develop and disseminate updates, briefings, and intelligence through the BEOC virtually, physically, and/or as part of a Business Unified Incident Command (BUIC), to the private sector on physical and jurisdictional impediments to transportation of private sector resources.
- 3.2.1.9.3. Coordinate with SEOC representatives on situations affecting private sector response and recovery.
- 3.2.1.9.4. Disseminate information to the private sector via the BEOC situational report, "Significant Event Activity Log" (SEAL), and/or through existing incident management systems.
- 3.2.1.9.5. Coordinate with the Public Safety State Terrorism and Intelligence Center (STIC) to include verified waiver and exemption information in the Homeland Security Information Network (HSIN) Public Safety Room.
- 3.2.1.9.6. Coordinate with the SEOC manager, SEOC representatives, and private sector partners to facilitate authorized ingress and egress to affected areas.



3.3. Support State Agencies/Organizations

3.3.1. Illinois Department of Transportation (IDOT)

- 3.3.1.1. Coordinate with the SEOC legal representative to incorporate waivers and exemptions into the proclamation draft.
- 3.3.1.2. Evaluate with applicable state agencies and industry partners the requirements for waivers and exemptions based on the threat to life, health, and public safety.
- 3.3.1.3. Authorize emergency movement of vehicles or loads (non-divisible) on roadways under the state's jurisdiction that exceed the maximum legal dimension and weight limitations for specific resources to the related response
- 3.3.1.4. Illinois Transportation Automated Permits (ITAP) will identify appropriate arterial routes for the movement of oversized/overweight resources.
- 3.3.1.5. Coordinate with ISP for escort of oversize/overweight loads.
- 3.3.1.6. Coordinate with SOS for licensing of vehicles and financial responsibility requirements.
- 3.3.1.7. Coordinate with the Department of Revenue for information concerning motor fuel tax permits.
- 3.3.1.8. Coordinate with local officials on waivers and exemptions influencing or requiring rerouting to non-state and federal roadways.
- 3.3.1.9. Communicate waiver and exemption information to SEOC Representatives and appropriate public information officers for dissemination and coordination.
- 3.3.1.10. Coordinate with IDOT PIO and SEOC PIO on authorized waivers and exemptions.

3.3.2. Illinois State Police (ISP)



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- 3.3.2.1. Coordinate with the SEOC Legal Representative to incorporate special permit exemptions into the proclamation draft.
- 3.3.2.2. Disseminate information to all ISP sworn officers to observe authorized waivers and exemptions.
- 3.3.2.3. Coordinate with the SEOC Illinois Law Enforcement Alarm System (ILEAS) representative to disseminate information on authorized waivers and exemptions. Ensure that all communication with the public is timely, clear, and accessible, regardless of physical, mobility, visual, hearing, cognitive, or financial needs, abilities, or impairments.
- 3.3.2.4. Coordinate with SEOC Representatives on authorized waivers and exemptions.
- 3.3.2.5. Coordinate with ISP PIO and SEOC PIO on authorized waivers and exemptions.

3.3.3. Illinois Commerce Commission (ICC)

- 3.3.3.1. Coordinate with public, municipal, cooperative, and private sector utilities to identify necessary waivers and exemptions. Ensure that all communication with the public is timely, clear, and accessible, regardless of physical, mobility, visual, hearing, cognitive, or financial needs, abilities, or impairments.
- 3.3.3.2. Coordinate with SEOC representatives on authorized waivers and exemptions.
- 3.3.3.3. Coordinate with SEOC private sector representatives to address and disseminate information about waivers and exemptions.
- 3.3.3.4. Disseminate information to ICC Transportation Division and ICC police officers.

3.3.4. Illinois National Guard (ILNG)

- 3.3.4.1. Staff the ILNG SEOC Agency Representative position to facilitate tasking and coordination of distribution-related missions.



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- 3.3.4.2. Provides specialized personnel, equipment, and mission-ready packages (MRPs) to support commodity distribution operations, in accordance with ESF-13, Public Safety, and Security.

3.3.5. Illinois Department of Corrections (IDOC)

- 3.3.5.1. Provides offender manpower for disaster relief activities and warehouse operations.
- 3.3.5.2. Provides staff manpower for disaster relief activities and warehouse operations.
- 3.3.5.3. Provides vehicles, telecommunications equipment, portable metal detectors, night vision equipment, and operators.

3.3.6. Illinois Department of Central Management Services (CMS)

- 3.3.6.1. Assist with coordinating the purchase of our contract for the following goods and services:
 - 3.3.6.1.1. Commodities,
 - 3.3.6.1.2. Equipment,
 - 3.3.6.1.3. Office supplies,
 - 3.3.6.1.4. Computer programmers,
 - 3.3.6.1.5. Vehicles,
 - 3.3.6.1.6. Vehicle repair vendors.
- 3.3.6.2. Coordinates the use of real property under its ownership or lease agreement and the acquisition of additional leased property as necessary.
- 3.3.6.3. Coordinates the use of excess state property and the donation of federal surplus property and the disposal of state-owned durable goods considered excess at the end of the disaster response and recovery efforts.



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- 3.3.6.4. Assist with procurement of items not available through state sources from commercial vendors or suppliers.
- 3.3.6.5. Provide available motor equipment under the control of CMS and other state agencies and transportation services under contract in coordination with IDOT.
- 3.3.6.6. Provides a liaison to lead the support activities listed above for the duration of SEOC operations.
- 3.3.6.7. Assist with coordinating negotiations with lodging vendors to house deployed emergency response and recovery personnel.

3.3.7. Illinois Secretary of State Police (SOS)

- 3.3.7.1. Coordinate with the SEOC legal representative to incorporate waivers and exemptions into the proclamation draft.
- 3.3.7.2. Coordinate with the SEOC representatives on authorized waivers and exemptions.

3.3.8. Illinois Department of Revenue (IDOR)

- 3.3.8.1. Coordinate with the SEOC legal representative to incorporate waivers and exemptions into the proclamation draft.
- 3.3.8.2. Coordinate with SEOC representatives on authorized waivers and exemptions.

4. Innovative Solutions

- 4.1. The SEOC will pre-stage and pre-package Personal Protective Equipment (PPE) in locations with the highest "Burn Rate" and "Positivity Rate".
- 4.2. Contract Third-party Logistics (3PL) warehousing and distribution providers.
- 4.3. Contract for the Vendor Managed Supply Chain for specific commodities in various amounts over extended time frames.
- 4.4. Contracted Services for staff and equipment to augment organic capabilities and provide for specialized skills and 24/7 operations.



- 4.5. Utilization of reliable Parcel Management will include USPS, FedEx, and UPS for smaller shipments.
- 4.6. Adaptive use of the state's Strategic National Stockpile (SNS) distribution and warehousing concepts.
- 4.7. Use of Personal Service Contracts (PSC) for event-specific subject matter expertise provided through former state employees.

5. Authorities

1. 49 Code of Federal Regulations, Part 390 through 399, as amended.
2. 20 ILCS 2610, Illinois State Police Act, as amended; 3. 625 ILCS 5/15, Illinois Size and Weight Law, as amended.
3. 625 ILCS 5/18b-105, Rules and Regulations, as amended 5. 20 ILCS 3305, IEMA Act, as amended.
4. 625 ILCS 5/18c, Illinois Commercial Transportation Law, as amended.
5. 15 ILCS 305, Secretary of State Act, as amended.
6. Title 86, Revenue Chapter 1, Department of Revenue Part 500, Subpart C, Motor Fuel Use Tax, as amended.

6. References

1. Illinois Emergency Management Agency, Illinois Emergency Operations Plan (as amended)
2. Robert T. Stafford Disaster Relief and Emergency Assistance Act, as amended, 42 U.S.C. § 5121 et seq.
3. FEMA Distribution Management Plan Guide EMPG FY2019
[https://www.fema.gov/media-library-data/1567005162420-6a397b542cf5a7678781414cfa4e3661/FEMA Distribution Management Plan Guide EMPG FY2019.pdf](https://www.fema.gov/media-library-data/1567005162420-6a397b542cf5a7678781414cfa4e3661/FEMA_Distribution_Management_Plan_Guide_EMPG_FY2019.pdf)
4. National Response Framework (NRF) <https://www.fema.gov/emergencymanagers/national-preparedness/frameworks/response>
5. IDOT Oversize and Overweight Permit Movements on State Highways Manual, as amended.



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6. State of Illinois Strategic National Stockpile Plan (as amended)
7. FEMA IS-26 Distribution Management Plan Guide

7. Acronyms & Definitions

1. For all definitions and acronyms addressed in this plan, please refer to the IEOP Base Plan, Appendix X-7 Glossary of Terms.