

Illinois Emergency Operations Plan

ESF-7 Resource Management and Logistics

Illinois Emergency Management Agency and
Office of Homeland Security

September 23, 2026



Illinois Emergency Management Agency
and Office of Homeland Security



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 State of Illinois Managed Plan Emergency Support Function (ESF) #7 Resource Management and Logistics		
Title	ESF-7 Resource Management and Logistics	
Managing Division/Branch	Division of Operations	Strategic Planning – Inter-Agency Strategic Planning Cell (ISPC)
Drafted/Evaluated	The ISPC, in coordination with the ESF planning group.	September 2025
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Plan Type	☐ New ☒ Revised	
Branch Manager Review and Approval	Scott Gauvin, Manager of Strategic Operations and Preparedness	July 7, 2026
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State of Illinois Emergency Operations Plan (IEOP)
Emergency Support Function (ESF) #7 Resource Management and Logistics
Version: September 23, 2026

State ESF - 7 Coordinator	Support Agencies & Organizations
Illinois Emergency Management Agency and Office of Homeland Security (IEMA-OHS)	Illinois Capital Development Board (CDB) Illinois Department of Agriculture (IDOA) Illinois Department of Central Management Services (CMS)
Primary State Agencies & Organizations	Illinois Department of Corrections (IDOC) Illinois Department of Natural Resources (IDNR) Illinois Department of Public Health (IDPH) Illinois State Board of Education (ISBE)
Illinois Emergency Management Agency and Office of Homeland Security (IEMA-OHS)	Illinois Department of Transportation (IDOT) Illinois Department on Aging (IDoA)
Federal ESF - 7 Coordinator	Illinois Environmental Protection Agency (IEPA) Illinois Department of Human Services (IDHS) Illinois National Guard (ILNG) Illinois State Police (ISP)
Federal Emergency Management Agency (FEMA)	Office of the State Fire Marshal (OSFM)



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Record of Changes

When changes are made to this document, the following procedures will be followed:

1. Changes will be issued by the Inter-Agency Strategic Planning Cell at IEMA-OHS and transmitted to agencies, personnel, and other designees specified by the IEMA-OHS Director or designee via electronic means.
2. When a change is made, an entry will be made in the following log:

CHANGE NUMBER	DATE ENTERED	PAGES OR SECTIONS CHANGED	ENTERED BY
1	September 2025	Bi-annual Review	Glenn Smith



1. Introduction

1.1. Purpose

- 1.1.1. The purpose of this ESF is to provide State agencies with a means to obtain the necessary equipment, commodities, other property, and the delivery and distribution of critical resources.

1.2. Scope

- 1.2.1. The scope of this ESF involves providing logistical and resource support during the response and recovery phase of a disaster. The term “resources” should be understood to include emergency relief supplies, office/warehouse/staging space, equipment, supplies, contracting services, transportation services in coordination with ESF-1 Transportation, and personnel with special expertise, and/or information about those resources.
- 1.2.2. This ESF includes assistance with the disposal of surplus property at the end of response and recovery efforts.
- 1.2.3. This ESF does not address:
 - 1.2.3.1 Requests for activation of the Strategic National Stockpile (SNS)
 - 1.2.3.2. Implementation of the IDPH’s First Responder Prophylaxis Plan (IDROP)
 - 1.2.3.3. Implementation of quarantine or isolation protocols, or
 - 1.2.3.4. Operations of Local Health Departments (LHD), the private sector, or volunteer and non-governmental organizations.

1.3. Policy

- 1.3.1. To the extent possible, the SEOC will provide direct support to private sector organizations in impacted areas having the capability and capacity to restore community lifelines, enabling the continuous operation of government functions and critical businesses, which is essential to human health and safety or economic security.



- 1.3.2. Authorities having jurisdiction (AHJs) and partner organizations must have an appropriate accountability system, as determined by the SEOC, before the deployment of state-supported resources.
- 1.3.3. AHJ resources must be fully engaged, or capability exceeded, before requesting state support.
- 1.3.4. Resource requests must be appropriate and remain consistent with the laws, rules, regulations, policies, and processes established by the state.
- 1.3.5. Requests for resources, missions, and/or assistance must be submitted by an authorized representative of a sub-state jurisdiction, state agency, partner organization, or AHJ.
- 1.3.6. Requests for resources must meet the minimum requirements established in the Communication, Assessment, Record, Deployment, and Sustainment (CARDS) Process.
- 1.3.7. State agencies and external organizations that immediately, independently, or spontaneously activate without SEOC approval will assume the cost and liability for activation, deployment, utilization, sustainment, maintenance, repair, and replacement of the resource(s).
- 1.3.8. State agencies and external organizations activating with SEOC approval are required to be trained in the role of the specific state agency, non-governmental organization (NGO), or mutual aid partner as determined by the SEOC SOP.
- 1.3.9. Other state agencies and mutual aid organizations activated by the SEOC will retain operational control of resources approved by the SEOC Manager.
- 1.3.10. The Governor or designee will authorize and direct the use of state resources to provide support and assistance to response and recovery efforts after consideration of both priorities of need and cost.
- 1.3.11. All agencies and organizations are responsible for the operability and availability of equipment, commodities, and materiel, including storage, maintenance, and testing.
- 1.3.12. Resources provided to an AHJ require disposition in accordance with laws, rules, and regulations.



- 1.3.13. Procedures for utilization, control, and use of state resources will incorporate and/or consider operational priorities that include, but are not limited to:
 - 1.3.13.1. The protection of life
 - 1.3.13.2. Public health and safety
 - 1.3.13.3. Property protection
 - 1.3.13.4. Environmental protection
 - 1.3.13.5. Restoration of essential utilities
 - 1.3.13.6. Restoration of essential program functions, and
 - 1.3.13.7. Coordination as appropriate, utilizing the proper forms and procedures outlined by IEMA-OHS.
- 1.3.14. For this ESF, financial and administrative expenditure includes costs associated with the utilization of personnel, equipment operation, repair, maintenance, and depreciation, procurements, contractual and vendor services, commodities, and provisions for health, welfare, and well-being of responders, the public, and the environment.

1.4. Situation

- 1.4.1. The SEOC has been activated and/or the Governor has proclaimed a disaster.
- 1.4.2. An immediate, cascading, or pre-planned event has, is, or will occur, resulting in the need for coordination, management, situational awareness, information sharing, and deployment of resources to meet prioritized needs of a requesting organization.

1.5. Assumptions

- 1.5.1. Major disruption of surface transportation in and near the affected sites will create many problems in the delivery of supplies and services.
- 1.5.2. A significant portion of logistical needs will be obtained by the responding State agencies from those agencies' existing sources (e.g., use of existing equipment, requisitioning from available stock, etc.).



- 1.5.3. It is understood that response agencies will not be responsible for assuming the costs incurred for resource support obtained/provided by them for use by another agency. Items and services that are purchased or contracted for will be paid for by the requesting agency, or, when approved, submitted for reimbursement from the Governor's Disaster Response and Recovery Fund.
- 1.5.4. IEMA-OHS will provide CMS listings of required specialized equipment, supplies, and personnel for response agencies that could be utilized in a disaster. IEMA-OHS, with the assistance of CMS, will also provide these agencies with information on how to obtain the resources needed by purchase or contract.

2. Concept of Operations

2.1. General

- 2.1.1. IEMA-OHS will coordinate resource support for the State response, which will require the cooperative effort of all State agencies since each is expected to be a primary source of equipment, materials, supplies, and personnel. Agencies other than those identified as response agencies may be asked to provide facilities, equipment, or personnel resources. Support that cannot be provided from State resources will be procured directly from vendors.
- 2.1.2. If the use of state-owned/leased property is required, requests will be channeled to the CMS Agency Representative at the SEOC. CMS will then coordinate with the owning agency for the use of the property.
- 2.1.3. Durable goods that are not available except through purchase or contract will be channeled by IEMA-OHS to the CMS Agency Representative at the SEOC. CMS will then procure and deliver the item(s) or will delegate the authority to do so to the appropriate State agency. CMS maintains a current list of possible vendors and contractors. If material or equipment is required, CMS will be responsible for contacting the vendor and contracting for the item(s). The appropriate State agency fund or IEMA-OHS will be responsible for paying for the item(s).
- 2.1.4. Specialized human resources that are not available except through contract or purchase of services will be obtained in accordance with the State Procurement Code and the State Personnel Code. A section of the Procurement Code does allow for emergency purchasing as needed.



2.2. Notification, Alert, and Warning (NAW)

- 2.2.1. IEMA-OHS will alert the CMS Agency Representative that the SEOC has been or may be activated and ready him/her to perform his/her disaster functions on an as-needed basis.
- 2.2.2. CMS will maintain an up-to-date telephone cascade for notification of the regional CMS employees and will immediately implement it as needed.

2.3. Activation

- 2.3.1. The SEOC will provide support for coordination and management of resources through activation of the SEOC Resource Management representative.
 - 2.3.1.1. Upon activation of the State Unified Area Command (SUAC), the SEOC Manager may assign a Resource Management Representative to assist the SUAC in the coordination and management of resources.
 - 2.3.1.2. SEOC Coordination and Management SOP will be used to determine staffing levels necessary for resource management and logistics.

2.4. Communications

- 2.4.1. Communications throughout response and recovery will be conducted in accordance with standard operating procedures and managed using established procedures, processes, and policies outlined in IEOP ESF-2, Communications.
- 2.4.2. Communications will be conducted in a National Incident Management System (NIMS) compliant manner utilizing clear text and frequencies coordinated with the SEOC.

2.5. Resource Management

- 2.5.1. For purposes of resource management and logistics, state agencies, boards, commissions, and mutual aid organizations will adhere to policies and procedures established within this document.



2.6. Reporting Requirements

- 2.6.1. SEOC Representatives will provide updates and situational reports to the SEOC on the requisition, prioritization, identification, location, acquisition, distribution, and accounting of resources.
- 2.6.2. SEOC Representatives will compile and disseminate updates and situational reports to the SEOC Finance Section Chief on the financial and administrative expenses incurred for personnel, equipment, materiel, commodities, facilities, property, and/or services provided by or through the state.
- 2.6.3. The SEOC Finance Section Chief may establish additional reporting requirements as appropriate.

2.7. Organization

2.7.1. Direction and Control

- 2.7.1.1. State agencies and external organizations retain operational control of resources and incur immediate costs for activation, deployment, and utilization.
- 2.7.1.2. The SEOC is the single point of coordination for state support of financial and administrative operations.
- 2.7.1.3. For continuity, the SEOC Finance Representative will support the transition of command from the SEOC Manager to the State Coordinating Office (SCO) at the cessation of short-term recovery and continuation of intermediate and long-term recovery efforts.
- 2.7.1.4. The SEOC Manager, SCO, and SEOC Finance Representative will coordinate with local AHJs to collect, receive, compile, and develop situational reports on costs associated with response and recovery.
- 2.7.1.5. The SEOC Public Information Officer (PIO), designee, and SEOC Representatives will coordinate with the SEOC Finance Representative on public information regarding financial and administrative assistance, ensuring that all communication with the



public is timely, clear, and accessible, regardless of physical, mobility, visual, hearing, cognitive, or financial needs, abilities, or impairments.

2.7.1.6. The Governor or designee has the authority to exercise overall coordination of resources belonging to the state.

2.7.1.7. For the purpose of unity of command, coordination, and management of the SEOC, the SEOC Manager will transfer command to the SCO at the cessation of short-term recovery and continuation of intermediate and long-term recovery efforts.

2.7.2. Coordinating Elements

2.7.2.1. IEMA-OHS will serve as the primary agency and will be the initial contact for State agency requests for assistance.

2.7.2.2. The Resource Management function will operate from the SEOC or at other sites as may be designated by IEMA-OHS, following the initial notification. Staffing will be provided on a 24-hour basis if required.

2.7.2.3. Agencies/Organizations may be asked to assign a representative to the ESF-7 if they are providing substantial resources to the event.

2.7.3. Federal Coordination

2.7.3.1. Under a Presidential Declaration of a major disaster or emergency, State agencies may coordinate with their federal counterparts when Federal assets are required.

3. Roles and Responsibilities

3.1. State ESF Coordinator

3.1.1. Illinois Emergency Management Agency and Office of Homeland Security (IEMA-OHS)



3.1.1.1. Coordinate the utilization of required ESF-7 support to execute missions presented by the SEOC manager.

Coordinates, integrates, and manages overall State efforts for ESF 7 – Resource Management and Logistics.

3.1.1.2. Manages and updates resource availability for ESF 7 – Resource Management and Logistics.

3.1.1.3. Assist in planning during activations and updates to the overall ESF plan.

3.2. Primary State Agency/Organization

3.2.1. Illinois Emergency Management Agency and Office of Homeland Security (IEMA-OHS)

3.2.1.1. Provides, directs, and coordinates logistical/resource operations with the assistance of the designated support agencies.

3.2.1.2. Provides specialized personnel, mobile facilities, communication equipment, radiological monitoring equipment, and operators.

3.3. Support State Agencies/Organizations

3.3.1. Illinois Department of Central Management Services (CMS)

3.3.1.1. Assist with coordinating the purchase of or contract for the following goods and services:

3.3.1.1.1. Commodities

3.3.1.1.2. Equipment

3.3.1.1.3. Office supplies

3.3.1.1.4. Telecommunications equipment

3.3.1.1.5. Computers and software



3.3.1.1.6. Computer programmers

3.3.1.1.7. Vehicles

3.3.1.1.8. Vehicle repair vendors

3.3.1.2. Coordinates the use of real property under its ownership or lease agreement and the acquisition of additional leased property as necessary.

3.3.1.3. Coordinates the use/transfer of excess State property, the donation of Federal surplus property, and the disposal of State-owned durable goods considered excess at the end of the disaster response and recovery efforts.

3.3.1.4. Assists with procurement of items not available through State sources from commercial vendors or suppliers, including resources which may be used to assist individuals with physical, mobility, visual, hearing, cognitive, or financial needs, abilities, or impairments with Access and Functional Need Support Services (AFNSS).

3.3.1.5. Provides available motor equipment under the control of CMS and other State agencies.

3.3.1.6. Provides an Agency Representative to lead the support activities listed above for the duration of SEOC operations.

3.3.1.7. Assists with coordinating negotiations with lodging vendors to house deployed emergency response and recovery personnel.

3.3.2. Illinois Department on Aging (IDoA)

3.3.2.1. Provides personnel (i.e., Information & Assistance Specialists, nurses, social workers, attorneys, etc.) and information on older adult populations in affected areas through the Illinois Aging Network.

3.3.2.2. Coordinates use of resources from local Area Agencies on Aging (shelter sites, food supplies, specialized transportation, and other in-home community-based services), ensuring equitable



distribution strategies that prioritize accessibility for individuals with physical, mobility, visual, hearing, cognitive, or financial needs, abilities, or impairments.

3.3.3. Illinois Department of Agriculture (IDOA)

3.3.3.1. Provides the Illinois State Fairgrounds (Springfield) and DuQuoin State Fairgrounds for potential use as staging areas, mobilization sites, sheltering locations, or other disaster-related operations, subject to availability and coordination with IEMA

3.3.3.2. Supports coordination efforts between local emergency management agencies and county fair boards regarding potential use of county fairgrounds for staging or disaster-related operations.

3.3.3.3. Supports coordination efforts with local officials and agricultural stakeholders regarding the voluntary use of agricultural lands or facilities for incident response needs, such as staging or livestock sheltering

3.3.4. Illinois Capital Development Board (CDB)

3.3.4.1. Provides a list of professional engineers and contractors with excavating equipment that can be placed on contract by the State for emergency operations.

3.3.5. Illinois Department of Corrections (IDOC)

3.3.5.1. Provides inmate manpower for disaster relief activities and debris removal.

3.3.5.2. Provides vehicles, telecommunications equipment, portable metal detectors, and night vision equipment and operators, ensuring equitable distribution strategies that prioritize accessibility for individuals with physical, mobility, visual, hearing, cognitive, or financial needs, abilities, or impairments.

3.3.6. Illinois Environmental Protection Agency (IEPA)

3.3.6.1. Provides specialized personnel and laboratory facilities.



3.3.6.2. Provides engineers and specialists from seven offices throughout the State and headquarters staff who are HAZWOPER trained (OSHA 29 CFR 1910.120) and may be mobilized as necessary.

3.3.6.3. Maintains a compliance and enforcement capability that can assure appropriate cleanup and restoration of natural resources.

3.3.6.4. Provides direct reading and hazardous materials monitoring equipment and operators.

3.3.7. Illinois Department of Human Services (IDHS)

3.3.7.1. Provides counselors through their grant agencies, ensuring equitable distribution strategies that prioritize accessibility for individuals with physical, mobility, visual, hearing, cognitive, or financial needs, abilities, or impairments, based on available resources and organizational capacity

3.3.7.2. Provides access to interpreters for the hearing impaired, ensuring equitable distribution strategies that prioritize accessibility for individuals with physical, mobility, visual, hearing, cognitive, or financial needs, abilities, or impairments.

3.3.7.3. If resources allow, provide access to IDHS state-owned facilities for staging areas and mobilization, ensuring equitable distribution strategies that prioritize accessibility for individuals with physical, mobility, visual, hearing, cognitive, or financial needs, abilities, or impairments.

3.3.8. Illinois National Guard (ILNG)

3.3.8.1. Establishes and operates Joint Points of Distribution (JPODs) to support the distribution of life-sustaining commodities to the public in coordination with local emergency management agencies, ensuring equitable distribution strategies that prioritize accessibility for individuals with physical, mobility, visual, hearing, cognitive, or financial needs, abilities, or impairments.



3.3.8.2. Provides general logistics support by receiving, staging, warehousing, and distributing supplies and equipment at logistics support areas and forward distribution sites.

3.3.8.3. Operates mobile fuel distribution operations to support response vehicles, generators, and critical infrastructure at distribution sites and staging areas.

3.3.8.4. Conducts RSOI operations of incoming resources, including personnel and equipment from mutual aid partners or federal agencies.

3.3.8.5. Deploys and manages temporary shelters to support forward logistics operations, including command posts, temporary warehousing, and medical field offices.

3.3.8.6. Provides battalion and sustainment mission command for ILNG personnel supporting logistics missions. Coordinates with SEOC, county EMA, and other ESF agencies to ensure effective tasking, reporting, and mission execution.

3.3.9. Illinois Department of Natural Resources (IDNR)

3.3.9.1. Provides supporting geographic information system capabilities and operators.

3.3.9.2. Provides boats, operators, and all-terrain vehicles.

3.3.9.3. Provides snowmobiles, four-wheel drive trucks, and all-terrain vehicles.

3.3.9.4. Provides boats and operators, engineers, surveyors, and technical staff, excavation equipment, and trucks.

3.3.10. Illinois Department of Public Health (IDPH)

3.3.10.1. Provides personnel with specialized skills in structural and health assessment, medical and drug recommendations, health services and epidemiology, and management information systems, ensuring that these personnel are equipped to assess and support the needs of individuals with access and functional needs across



CMIST domains, including safe sheltering environments, medication continuity, and accessible health information systems.

3.3.10.2. Provides clinical and environmental laboratory capabilities, with the ability to support timely diagnostics and environmental assessments that account for impacts on populations with chronic conditions, disabilities, or other access and functional needs, including those who may be disproportionately affected by environmental contaminants or communicable disease risks.

3.3.10.3. Maintains a listing of medical supply vendors, bottled water producers, grade A fluid products plants, and waste-management system suppliers, ensuring these resources can support the unique needs of individuals with access and functional needs, including access to specialized nutritional products, sterile supplies, accessible hygiene options, and water safe for immunocompromised individuals.

3.3.10.4. Maintains a listing of all facilities and organizations regulated by IDPH with the capability to track the operational status and functional capacity of those serving or housing individuals with access and functional needs—such as long-term care centers, dialysis clinics, and behavioral health facilities.

3.3.10.5. Provides vaccines required for each event, ensuring vaccine distribution strategies include accessible points of administration, communication supports, transportation assistance, and accommodations for individuals with sensory, cognitive, or mobility-related functional needs in accordance with CMIST principles.

3.3.10.6. Provides various types of environmental non-direct reading monitoring equipment and operators with the capacity to assess risks in settings where individuals with access and functional needs may be concentrated—such as shelters, group homes, or medical facilities—and support risk communication in formats accessible to individuals across all CMIST categories.

3.3.11. Illinois State Board of Education (ISBE)



3.3.11.1. Facilitates access to local school districts for utilization of their facilities and food stocks. Ensuring equitable distribution strategies that prioritize accessibility for individuals with physical, mobility, visual, hearing, cognitive, or financial needs, abilities, or impairments, and that identify and ensure ADA accessibility and compliance to allow for support for the whole community.

3.3.12. Illinois State Police (ISP)

- 3.3.12.1. Provides sworn law enforcement personnel for control of incident scenes and site access.
- 3.3.12.2. Provides specially trained personnel for use in HAZMAT, WMD, hostage, search and rescue, investigation, and threat elimination.
- 3.3.12.3. Provides special PPE and weapons appropriate for handling a variety of situations.
- 3.3.12.4. Provides special teams including K9 and SWAT, and UAS.
- 3.3.12.5. Provides laboratories.
- 3.3.12.6. Provides automobiles, off-road vehicles, boats, and aircraft.

3.3.13. Office of the State Fire Marshall (OSFM)

- 3.3.13.1. Coordinates the use of local fire department personnel and equipment when requested.
- 3.3.13.2. Supports the Mutual Aid Box Alarm System (MABAS) for the purpose of providing mutual aid to greatly enhance firefighting response capabilities.
- 3.3.13.3. Provides specialized personnel, including from the Division of Arson Investigation (Arson Investigators), Youth Firesetting Intervention Program Section (Youth Firesetting Intervention Coordinator); Division of Boiler and Pressure Vessel Safety (Boiler Safety Specialists); Division of Elevator Safety (Elevator Inspector); Division of Fire Prevention (Fire Prevention Inspectors), Technical Services Section (Fire Protection Specialists); Division of Personnel



Standards and Education (Fire Certification Specialists, Fire Service Outreach Coordinator, NERIS Program Specialist); Division of Petroleum and Chemical Safety (Engineering Technicians, Storage Tank Safety Specialists); Agency Safety and Security Officer, Fiscal Division (Agency Procurement Officer), and Management Service Division (Agency Vehicle Coordinator, Storekeeper).

3.3.13.4. Provides specialized equipment, including from the Division of Arson Investigation (Accelerant Detection K9, light-duty pickup truck (marked and unmarked police vehicle), Unmanned Aerial Systems (UAS)/Drone); and the Division of Petroleum and Chemical Safety (Light-duty pickup truck).

3.3.14. Illinois Department of Transportation (IDOT)

3.3.14.1. Provides agency equipment and operators for the movement of agency equipment and commodities

3.3.14.2. Identifies aviation assets available but not yet committed.

3.3.14.3. Identifies all the aviation assets committed to the response.

3.3.14.4. Identifies necessary staffing and activates selected components.

3.3.14.5. Determines air carriers, priorities, and scheduling of any air transportation required to move emergency personnel, supplies, and equipment.

3.3.14.6. Provides aviation equipment and operators for the movement of supplies, equipment, or personnel.

3.3.14.7. Establishes restricted airspace management, as requested by the Federal Aviation Administration (FAA).

3.3.14.8. Identifies and establishes, as necessary, forward staging areas with associated logistical support necessary for field operations.

3.3.14.9. Coordinates maintenance and logistical support for aircraft committed to the response.



3.3.14.10. Coordinates with responding State agencies for any aviation support needs as provided for in Executive Order Number 8.

3.3.14.11. Coordinates notification, deployment, and arrival of the aviation assets.

3.3.14.12. Coordinates with the other states to determine the availability of additional or specialized aviation assets.

3.3.14.13. Maintains lists of resources available through IDOT, including:

3.3.14.13.1 Licensed pilots registered in Illinois.

3.3.14.13.2. Aircraft registered in Illinois.

3.3.14.13.3. Specialized aircraft and aircrew providers.

3.3.14.13.4. Consulting engineering firms with aviation specialties.

3.3.14.14. Coordinates resupply of aviation assets.

3.3.14.15. Maintains two aviation facilities (West Chicago and Springfield).

4. Authorities

1. Illinois Purchasing Act (30 ILCS 500/1-1 through 55-15, 1998)
2. Illinois Personnel Act (20 ILCS 415/1 et seq.)
3. CMS Enabling Act (20 ILCS 405/35.2)

5. References

1. FEMA Schedule of Equipment Rates, most recent version
2. IDOT Circular Letter 2015-04, Schedule of Average Annual Equipment Ownership Expense Index
3. IDOT Schedule of Average Ownership Expenses, most recent version



4. Equipment Watch, Rental Rate Blue Book (www.equipmentwatch.com)

6. Acronyms & Definitions

1. For all definitions and acronyms addressed in this plan, please refer to the IEOP Base Plan, Appendix X-7 Glossary of Terms.