

ILLINOIS TERRORISM TASK FORCE
Minutes of Council of Chairs Meeting
March 22, 2017
ATTENDEES

Committee Chairs

Heaton, Rodger – Illinois Terrorism Task Force- Chair

Emergency Management

Tate-Nadeau, Alicia – Chicago OEMC
Ricker, Jennifer – IL Emergency Management Agency

Fire Mutual Aid

Mortenson, Royal – IL Fire Service Institute
Reardon, Jay – Mutual Aid Box Alarm System

Law Enforcement Mutual Aid

Page, Jim – IL Law Enforcement Alarm System
Peterson, Chad – IL State Police

Transportation & Critical Infrastructure

Korty, Tom – IL Dept. of Transportation
Juskelis, Vydas – Am. Public Works Association

Public Health

Rawls, Winfred – IL Dept. Public Health
Fox, Amy – IL Association of Public Health Administrators

Staff/Members

Clark, Deb – ILEAS
Desai, Lisa – IEMA
Evans, Bob – IEMA
Perez, Matt – OSFM
Evans, Larry – ILEAS
Eller, Amy – IDOT
Johnson, Jenifer – IEMA
Klinger, Joe – IEMA
Morgan, Gwen – ISP

Illinois Terrorism Task Force (ITTF) Council of Chairs Meeting – March 22, 2017 - 10:00 a.m. held at the Illinois Emergency Management Agency, 2200 South Dirksen Parkway, Springfield, IL 62703

Call to Order

Rodger Heaton, Director of Public Safety and Homeland Security Advisor, welcomed everyone attending the meeting. He announced that Governor Rauner will be attending the full ITTF meeting at 1:00 p.m. today.

Motions

Director Heaton called the following motion:

- *Motion to adopt the minutes from the January 25 and February 23, 2017, Council of Chairs meetings.*

Motion to adopt: Chad Peterson, Illinois State Police
Seconded: Tom Korty, Illinois Department of Transportation

National/State Homeland Security Update

Aaron Kustermann, Chief, Statewide Terrorism and Intelligence Center (STIC) Illinois State Police (ISP), provided an update on national intelligence trends.

Discussion followed.

Administrative Update

Director Heaton reported on the status of the FFY 2017 Department of Homeland Security (DHS) budget. DHS continues to operate on a Continuing Resolution until April 28, 2017. The status of notice of the grant award and application is unknown at this time.

Chief Jenifer Johnson, IEMA, provided a briefing on the budget blueprint that was recently released. This is a vision document of the President's priorities for FFY18. She also discussed the FFY 2017 Core Capability Prioritization memorandum and survey that was emailed to all ITTF members. Responses are due no later than Wednesday, March 29, 2017.

Committee Reports

Law Enforcement Committee - Jim Page, ILEAS, chair, and First Deputy Chad Peterson, ISP, vice chair

The regular meeting of the Illinois Terrorism Task Force (ITTF) Law Enforcement Mutual Aid Committee (LEMAC) was held on Monday, March 20, 2017, at 1:00 p.m. at the Illinois State Police Central Headquarters, 801 South Seventh Street, 300-N, Springfield, Illinois.

The following LEMAC members provided presentations on their strengths and capabilities for response.

- IEMA
- ILETSB

Committee members were asked to submit a list of the top five threats they believe the LEMAC needs to be prepared for and the resources needed to respond to each. ILEAS also conducted an online survey requesting the same information of local law enforcement agencies, and they received 80 responses. The committee member and survey responses were combined and presented to the Committee for discussion. At the end of the discussion, a preliminary general consensus was reached on the top five priorities. They will be finalized at the next LEMAC meeting in April.

Committee Key Priorities

1. Develop Systems to Improve Collaboration and Encourage Law Enforcement Partnerships
2. Planning and Threat Assessment for Active Shooter and Soft Target Attacks
3. Increase Intelligence and Regional Information Sharing
4. Maintain and Sustain Law Enforcement's Current Response Capabilities For Weapons of Mass Destruction (WMD) and Other Terrorist Attacks
5. Technology Challenges – Cybersecurity & Communications

Suggestions from this list covered a wide range including threats, issues, processes, concerns, etc. Some caveats:

- The universe of proposed issues was numerous. Much more work needs to be done on other issues. However, the Committee tried to focus on what is in its mission with regard to law enforcement mutual aid and terrorism.
- This list represents current thinking. The Committee realizes that circumstances change and flexibility is a strategy that should remain in place.
- The Committee has not formally adopted these priorities.

A major concern not listed below is the need to keep the capabilities that are already in place. While there is a need to conduct a comprehensive review of all of the current capabilities to ensure that the duplication of effort is minimized, committee members do not want to “walk back” current abilities. Law enforcement needs a comprehensive review of what is important and what is marginal with regard to homeland security preparedness. There is a continual need to evaluate missions, goals and activities through a Strengths, Weaknesses, Opportunities, and Threats (SWOT) process.

Below is a more detailed description of the committee's key priorities.

1. Develop Systems to Improve Collaboration and Encourage Law Enforcement Partnerships
 - Geography and overlapping jurisdictional control are often responsible for a disjointed approach to situations where multiple agencies are involved. Law enforcement should enter into activities that promote, encourage and support the building of partnerships, regional cooperation and routine collaboration. This is accomplished through regular cooperative preplanning activities, combined high-level training and joint exercises that include all responsible agencies.
 - Improved mutual aid spanning the entire spectrum of agencies – not just local to local
2. Planning and Threat Assessments for Active Shooter and Soft Target Attacks
 - One specific serious concern for law enforcement at both state and local levels is the increasing tactic of attacking “soft targets” with knives/vehicles and complex coordinated “swarm” attacks. This is in addition to, not in lieu of, the traditional active shooter (schools, businesses, etc.). The suggested response to this is an increased capability to do threat assessment, professional pre-planning and measured response capability for such events. This includes special event management training and exercises for such events. It also includes improved tactics for active shooter events such as the Rescue Task Force concept.
 - Continued emphasis on hazardous devices and EOD response capabilities to include a more coordinated training and response plan, training for locals on bomb recognition, etc.
 - Coordinated planning services from ILEAS and state agencies to assist locals with infrastructure protection, civil disorder and natural disasters.

- This also includes the development of a coordinated regional and statewide jail and prison emergency response plan to include field detention during disasters.

3. Increased Intelligence and Regional Information Sharing

- In order to prevent attacks from occurring, and to prioritize the most significant future attack profile, law enforcement should improve and increase information and intelligence sharing at all levels. This includes emphasizing the important “two way” sharing of information that occurs between local agencies and the Statewide Terrorism and Intelligence Center (STIC) and the regional sharing of information and data where possible. In this manner, an agency would be able to prepare and prioritize the scope of its training and exercise profile based on what has been identified as the most likely threat scenario.
- This includes a concern about self-radicalized and/or homegrown terrorism. There is a need for guidance and training on how to identify these types of individuals and how to feed that information back to the intelligence network.

4. Maintain and Sustain Law Enforcement’s Current Response Capabilities for WMD and Other Terrorist Attacks

- Law enforcement at both the state and local levels has made great strides since September 11th. The state has a robust WMD response capability, and locals have created a national level mutual aid system. However, given the state of Illinois’ fiscal crisis and the over 80 percent cut in federal funds since 2004, no capital replacement funding is available to maintain the current capability of responding to WMD incidents into the future. Without a near-term infusion of resources, Illinois’ current capability status will begin to degrade. An assessment should be conducted on what needs to stay and what can be sacrificed; however, emphasis should be placed on sustainment of current capabilities.

5. Training

- Improved and increased training in certain subjects was identified as an issue both by committee members and the survey. Communications, intelligence and response training were all identified as needs. A specific need is for a comprehensive list or online web portal clearinghouse of all training being conducted by the various agencies in Illinois. As work is completed on the first four issues above, how best to inform the rest of the law enforcement community on awareness is a major concern.

The following issues were suggested to the Committee; however, while very important, there is concern regarding whether or not they are within the purview of the Law Enforcement Mutual Aid Committee.

Technology Challenges – Cybersecurity & Communications -

The law Enforcement Committee’s final priority is most likely shared by every other ITTF committee. As technology advances, both benefits and vulnerabilities change. Interoperable communications and cybersecurity affect everyone. Law enforcement relies very heavily on its secured data systems. If those systems are compromised, officers and troopers will find it exceedingly difficult to perform their tasks. In the same vein, effective communications is of paramount importance. Poor communications systems (equipment coupled with knowledgeable operators) in the field during mutual aid response situations will amplify small problems into large problems.

Lack of Equipment at a Local Level -

Several agencies identified a lack of equipment of all types at the local level. There are insufficient funds for such an endeavor. However, the strategy of using Federal grant funds for regionalized equipment that can be shared addresses a portion of the lack of equipment concern.

External and Internal Procedural Justice -

This involves countering violent extremism, hiring high quality recruits, etc. These are important issues but possibly not in the scope of the LEMAC.

The committee meets the second Tuesday each month. The next meeting is scheduled for April 11, 2017, at the ILEAS training center.

Critical Infrastructure Committee - Tom Korty, IDOT, chair, and Vydas Juskelis, APWA, vice chair

The Critical Infrastructure Committee met on March 9, 2017, at 10:00 a.m. at IEMA.

Initiatives

- Redefining the Transportation Committee to include critical infrastructure (16 DHS Critical Infrastructure Sectors). Not all sectors are affiliated with transportation, but by redefining the committee we are ensuring that it will encompass what sectors are critical for this committee to begin providing our attention to.
- A proposal to rename the committee to the Critical Infrastructure Committee was discussed, as well as forming subcommittees to address the 16 DHS sectors.
- The committee's new name and three sub committees that have been proposed and are being discussed with committee member organizations are:
 - Transportation (Highway/Motor Carrier, Aviation, Maritime, Freight Rail and pipelines)
 - Utilities (Energy, Water/Waste Water, Dams, and Information Technology)
 - Facilities (Governmental, Commercial and Industrial)

After restructuring the subcommittees, the committee will begin to define the purpose and the mission moving forward.

Priorities

- The merger of ongoing existing programs to the new structure, to ensure a comprehensive overall unification.
- Defining of the membership organizations to ensure all critical infrastructures are covered.

Next Meeting Date

April 12, 2017, 10:00am
IEMA - SEOC - Springfield, Illinois

Public Health Committee – Win Rawls, IDPH, chair, and Amy Fox, IAPHA, vice chair

The Public Health Committee met on March 16, 2017, at 10:00 a.m. at the IDPH.

Cara Barnett, Public Health Intel Officer, briefed on STIC See Something-Say Something and the Public Health Information Sharing programs. IDPH staff briefed on the Hospital Preparedness Program and Healthcare Coalitions. Red Cross provided updates on past and ongoing projects.

Discussed the core capability prioritization survey that will be provided to committee members from the IEMA Director (SAA) and encouraged members to participate in the survey and provide input.

The following key priorities were discussed:

- Center for Medicaid/Medicare Medical Services (CMS) Preparedness Rule - to ensure that stakeholders are aware and educated
- Crisis Standards of Care Annex and Framework – will be completed June 30

A committee meeting will be scheduled for the month of April (TBD) to discuss the committee's priority issues to provide to the Council of Chairs. The May committee meeting will be held May 18, 2017.

Emergency Management Committee – OEMC Director Alicia Tate-Nadeau, chair, and Jennifer Ricker, IEMA, vice chair

The Emergency Management Committee met on March 21, 2017 at IEMA.

Chair Tate-Nadeau called the meeting to order. She began the meeting speaking about the recently released President's Report, specifically the FEMA 25 percent match, underlining the fact that while we still do not know what that might mean, it is most likely a key element moving forward.

The Motion to Approve the Minutes from the last meeting had to be postponed due to not having a quorum.

Colonel Joe Schweickert, Illinois Department of Military Affairs, presented a Course of Action (COA) Analysis Brief to help the committee come to some agreement on the development of a course of action to recommend to the full ITTF to improve the state's FEMA State Preparedness Report (SPR) Ratings. Five proposed evaluation criteria include:

- Legislative
- Funding
- Time
- Impact on Planning
- Impact on Training

A decision matrix was identified as a common goal and a way to apply a numeric score that can eliminate the bias which would lead to more analytical decision-making.

Colonel Schweickert, stated that it is necessary to spend time deconflicting the plans, and the way to do this is by getting all the plans and the planners in one place at a tabletop exercise in the future. This process could be used to create a five-year plan, but it cannot happen in one year. Director Tate-Nadeau added that the purpose of this presentation is just to introduce this process as an option as the committee begins to move forward to develop criteria to evaluate Planning Organizing, Equipment, Training and Exercising (POETE). She pointed out that this is going to take a lot of time and a lot of energy.

Ron Graziano, IESMA, asked why we should rewrite a plan when a huge amount of work and money has already been invested in the creation of a plan (3 years/\$6 million). Director Tate-Nadeau replied that we should use what we already have and that once we identify a process we can use the other plans in place to measure criteria against. It was agreed that we should look at current plans and that a deconfliction process is necessary.

Harold Damron, Will County, asked if this process would be customizable and how it might translate to the entire state. Director Tate-Nadeau responded that this process is strong because it is so flexible and can be used in multi-echelon training and evaluation.

Darryl Dragoo, IEMA Strategic Planning Cell, stated that analysis can only be done with absolutes and that there are currently tools for different organizations to use for assessment: the Core Capabilities Assessment tool, the State Preparedness Report tool, and the webinar series coming out soon. The question was asked how the metrics were determined in the THIRA/SPR, so Chair Tate-Nadeau asked Darryl Dragoo to provide greater detail on SPR numeric assessment at the next meeting.

Aaron Kustermann, Chief, Statewide Terrorism and Intelligence Center (STIC) Illinois State Police, provided an intelligence brief.

The topic of Committee Priorities was tabled until the next meeting due to the lack of time.

Chair Tate-Nadeau reminded committee member that to ensure a quorum is met, attendance must be in person, and calling in on the conference line is not counted toward quorum.

The next committee meeting will be April 18, 2017, at 11:00 a.m. at the McHenry County Emergency Management Agency, Woodstock, IL

Fire Mutual Aid Committee – Royal Mortenson, IFSI, chair, and Jay Reardon, MABAS, vice chair

The committee met on March 15, 2017, at the Office of the Illinois State Fire Marshal (OSFM).

The chair and vice chair provided a review of the February 23, 2017, ITTF Chairs meeting.

- Critical infrastructure
- THIRA
 - Identification of capability gaps
 - Discussed balancing limited resources relative to THIRA identified shortfalls
 - Discussed understanding choices in a constrained resource environment
 - Maintenance of equipment
 - Training
 - Exercises
- Future funding environment – state vs federal

Chief Jay Reardon, MABAS, provided a briefing on MABAS team training assessment and capability assessment. This included the impact on MABAS team capability of funding reductions over the years and a review of background associated with team and maintenance costs.

Royal Mortenson, IFSI, and Chief Matt Perez, OSFM, discussed the importance of the committee being able to articulate what the committee priorities are:

- What is the best way for the committee to provide its priorities to the ITTF Chair?
- All agreed that the role of the Fire Mutual Aid committee is to focus on fire service issues and advocated for those issues across the spectrum of capability.

Chief Joe Holomy, Illinois Fire Chiefs Association, and Chief Perez, OSFM, discussed the firefighter basic standards, the future impact of changing demographics, and the associated impacts on the volunteer firefighter.

Chief Reardon provided an update on the license plate bill and historical overview of ITTF funding.

Following are future meeting dates for the committee:

April 11, 2017
May 9, 2017
June 14, 2017
July 11, 2017
August 8, 2017
September 13, 2017
October 19, 2017
November 8, 2017
December 5, 2017

The April 11, 2017, meeting will be held at 10:00 a.m. at MABAS headquarters in Wheeling, Illinois. The recommended topics for this meeting are:

- Provide an update on the March 22, 2017, ITTF Chairs and full meeting.
- Review statewide capabilities
 - Mobilization
 - Equipment and teams
 - Specialized gear/capability
- Where do we see risk as a fire committee – relative to the areas we are responsible for?
- Where can the statewide system/capabilities help in other non-fire/MABAS response areas of risk (THIRA heat matrix)?

New Business

Chief Jay Reardon discussed that MABAS has established a Drone Use workgroup. The workgroup consists of representatives from other agencies within the state that have drone programs. The following items will be discussed within the work-group: goals, guidelines, roadmaps of the future, etc.

Tom Korty, IDOT, discussed the Illinois Unmanned Aerial Systems Oversight Task Force (IUSOTF) chaired by IDOT Aeronautics. He will make arrangements for staff to present their findings at the April Council of Chairs meeting.

Upcoming ITTF Meetings

The next Council of Chairs meeting will be held Wednesday, April 26, 2017, at 1:00 p.m. at the Illinois Emergency Management Agency, 2200 South Dirksen Parkway, Springfield, Illinois.

Motion to Adjourn